

16



NCSC Management Team

Mary C. McQueen
President

Robert Baldwin
Executive Vice President & General Counsel

Jeff Apperson
Vice President NCSC International

Thomas M. Clarke
Vice President Research & Technology

Daniel J. Hall
Vice President Court Consulting Services

John R. Meeks
*Vice President Institute for Court
Management*

Jesse Rutledge
Vice President External Affairs

Gwen W. Williams
*Chief Financial Officer & Vice President
Finance and Administration*



Since 1971, the National Center for State Courts has worked to anticipate and to respond to the needs of the courts and to support the country's state judicial systems. Through its leadership and service, national perspective on court issues, and collaborative work with the Conference of Chief Justices, the Conference of State Court Administrators and other state court leaders, NCSC plays a crucial role in advancing best practices in judicial management and building public trust and confidence in the state court system.

There is no other institution that has a greater impact on the nation's courts or does more to ensure the fair and effective administration of justice.

IMAGE CAPTION

Opposite page, Top, from left: Texas Chief Justice Nathan Hecht, Judge Priscilla Owen, Chief Justice of the United States John G. Roberts, Jr., and 2016 Rehnquist Award recipient Judge Marc Carter.

Middle, from left: Luther Battiste III, Annita Bridges, Donna Melby, and Judy Battiste.

Bottom, from left : Simon Lorne, Deborah Daniels, Judy Harrington, and Michael Harrington

Contents

Board of Directors	4
Message from the President & Chair	5
National Task Force on Fines, Fees & Bail Practices	6
Civil Justice Initiative	8
NCSC Services Make Courts More Efficient	10
Court Education & Conferences	12
Courts & Community Engagement	14
International Justice	16
Highlights	17
Celebrating Judicial Excellence	18
Warren E. Burger Society	20
General Counsel Committee	21
Lawyers Committee	22
Young Lawyers Committee	23
2016 Honor Roll of Contributors	24
Friends of the Court	25
Awards	26



Each November, NCSC holds several events in Washington, D.C. to recognizing court leaders and to discuss issues facing the courts. The highlight of these events is an awards dinner at the U.S. Supreme Court.



2016 Board of Directors

CHAIR

John D. Minton, Jr.
Chief Justice
Supreme Court of Kentucky

VICE-CHAIR

Arthur W. Pepin
Director
Administrative Office of
New Mexico Courts

CHAIR-ELECT

Maureen O'Connor
Chief Justice
Supreme Court of Ohio

PRESIDENT

Mary C. McQueen
President
National Center for State Courts

Jerome B. Abrams
District Court Judge
Hastings, Minnesota

Ronald B. Adrine
Presiding Judge
Cleveland Municipal Court

Elena R. Baca
Paul Hastings
Los Angeles, California

Jennifer D. Bailey
Circuit Court Judge
Miami, Florida

Stephen H. Baker
Judge, Superior Court
Shasta County, California

S. Jack Balagia, Jr.
Vice President &
General Counsel
Exxon Mobil Corporation
Irving, Texas

Luther J. Battiste, III
Johnson, Toal & Battiste
Columbia, South Carolina

Matthew L. Benefiel
Court Administrator
Ninth Judicial Circuit
Orlando, Florida

Steven D. Canterbury
Former Administrative Director
West Virginia Supreme Court

Deborah J. Daniels
Krieg Devault
Indianapolis, Indiana

Callie T. Dietz
State Court Administrator
Administrative Office
of Washington State Courts

David E. Gilbertson
Chief Justice
Supreme Court of
South Dakota

Patricia W. Griffin
State Court Administrator
Administrative Office of the
Delaware Courts

Michael J. Harrington
Senior Vice President &
General Counsel
Eli Lilly & Company
Indianapolis, Indiana

Stephanie E. Hess
Director of Court Services
Supreme Court of Ohio

Elizabeth P. Hines
Judge, 15th District Courts
Ann Arbor, Michigan

Simon M. Lorne
Vice Chairman &
Chief Legal Officer
Millennium Management
New York, New York

Gary W. Lynch
Judge
Court of Appeals
Springfield, Missouri

Anne M. Milgram
Distinguished Scholar in
Residence
NYU School of Law
New York, New York

Dan Mozena
U.S. Ambassador (Retired)
Silver Spring, Maryland

Paul L. Reiber
Chief Justice
Supreme Court of Vermont

Clifford M. Sloan
Skadden, Arps, Slate, Meagher &
Flom
Washington, D.C.

Todd A. Smith
Power Rogers & Smith
Chicago, Illinois

IMAGE CAPTION

Front row, from left: Patricia Griffin, Simon Lorne, Judge Ronald Adrine, Arthur Pepin, Chief Justice John Minton, Mary McQueen, Judge Stephen Baker, and Steven Canterbury

Second row, from left: Chief Justice David Gilbertson, Judge Jerome Abrams, Callie Dietz, Stephanie Hess, Deborah Daniels, Judge Jennifer Bailey, and Dan Mozena

Third row, from left: Judge Elizabeth Hines, Chief Justice Maureen O'Connor, Judge Gary Lynch, Chief Justice Paul Reiber, Elena Baca, Michael Harrington, and Anne Milgram

Not pictured: S. Jack Balagia, Jr., Luther J. Battiste, III, Matthew L. Benefiel, Clifford M. Sloan, and Todd A. Smith

Message from the President & Chair

Courts play a central role in the communities they serve. The main streets of many cities, large and small, are built around the local courthouse. Outside of a voting booth, our courts are where the majority of citizens experience government.

While courts' main role in our democratic society is to serve as an impartial forum — they must resolve these disputes while earning and maintaining the public's trust and confidence in the justice system. It is important for citizens to understand why and how courts reached certain decisions, and it is equally important for them to see these decisions as fairly and impartially made. Courts must engage not only the legal community, but the local community, as well.

Court and community engagement has taken on a new importance in the wake of events in Ferguson, Missouri and other cities, where courts are viewed as revenue centers. Court fines and fees are being used to finance the operations of courts and other governmental entities — often at the expense of those least able to pay them. In response, the National Center for State Courts is supporting the work of the Conference of Chief Justices and the Conference of State Court Administrators National Task Force on Fines, Fees and Bail Practices to ensure that court practices provide equal justice to economically disadvantaged communities.

NCSC also sponsored *Courting Justice*, a series of listening tours held in Los Angeles, Little Rock, and Cleveland. These sessions, which were hosted by PBS broadcaster Tavis Smiley as part of his regular program, brought together judges and other court leaders for an open dialogue with stakeholders from disenfranchised communities about issues that erode trust in the judicial system. These listening sessions have proven invaluable for improving public trust and confidence in the justice system.

Improving court operations and service to the public are also crucial components to community and court engagement, and NCSC's original research and technical assistance play an important role here, as well. You can read about these and other NCSC initiatives in this **2016 Annual Report**.



Mary C. McQueen
President
National Center for State Courts

John D. Minton, Jr.
Chief Justice
Supreme Court of Kentucky





National Task Force on Fines, Fees & Bail Practices

Process examines impact on economically disadvantaged

No one in America should be sent to jail — or threatened with jail — solely because they are poor. That is the basis for the National Task Force on Fines, Fees and Bail Practices, formed in early 2016 by the Conference of Chief Justices (CCJ) and the Conference of State Court Administrators (COSCA).

The National Task Force, which is comprised of state chief justices, state court administrators, academics and various other stakeholders, is co-chaired by Maureen O'Connor, Chief Justice of the Supreme Court of Ohio and by Laurie Dudgeon, Director of the Administrative Office of the Kentucky Courts.



“State court leaders recognize the harmful impact that inappropriately levied fines & fees have had, particularly on minority and disadvantaged communities

Throughout 2016 the Task Force researched the ongoing impact that court fines, fees, and bail practices have on economically disadvantaged communities across the country.

The Task Force released its first series of resources intended to help state courts promote fair and efficient law enforcement and to ensure that no citizen is denied access to the justice system based on race, culture, or lack of economic resources.

“State court leaders recognize the harmful impact [that] inappropriately levied fines and fees have had, particularly on minority and disadvantaged communities. This is why the work of this task force is so vital. We are committed to taking steps to ensure justice for all,” O'Connor said.

In early 2017, CCJ adopted a resolution in support of the adoption of the bench card. The resolution “encourages inclusion of the Bench Card into the judicial education curricula created by each state for new judges and for experienced judges...”

The Task Force’s three working groups — access to justice and fairness; transparency, governance and structural reform; and accountability, judicial performance and qualifications and oversight — will continue to meet and develop policies and resources to help state courts.

THESE AND ADDITIONAL RESOURCES ARE NOW AVAILABLE ONLINE AT NCSC.ORG/FINESFEES

IMAGE CAPTION

Ohio Chief Justice Maureen O'Connor, co-chair of Task Force

National Task Force develops tools on Fines, Fees and Bail Practices

State courts are dynamic institutions, and the manner in which they administer justice must regularly be assessed and continually improved. Whether the demands placed on courts relate to funding, changing socioeconomic factors, or shifting public demands, judges and court leaders must be responsive to the issues facing their communities and be accountable for how they function.



Important questions have risen over the last several years concerning the imposition and enforcement of legal financial obligations and the ways courts, in coordination with their justice system partners, manage the pretrial release of individuals awaiting trial. **Courts are not revenue generators**, but there is a constant temptation to view them as such, and historically litigants and defendants are charged fees for using courts. The issue is made more complex because supervisory authority over many municipal courts resides with the municipality rather than the state court system, exacerbating the pressure to produce revenue.

The Task Force has drafted guiding principles, prepared studies, and developed tools and templates to help courts focus on governance, interbranch relations, performance measurement, performance management, and related concepts. Taken together these resources make clear that independence, fairness, transparency, and accountability are among the most important values to which courts can aspire.

The National Task Force on Fines, Fees and Bail Practices has created — and continues to create — various tools to assist states.

BELOW ARE SEVERAL OF THE INITIAL RESOURCES DEVELOPED BY THE TASK FORCE.

- *A Brief Guide to the Work of the National Task Force on Fines, Fees and Bail Practices*
- *Lawful Collection of Legal Financial Obligations: A Bench Card for Judges*
- *Model Political Subdivision Court Registration Act*
- *Model Political Subdivision Court Registration Form*
- *Sample Language for Model Uniform Citation*
- *Sample Court Rule: Washington State Rule on Recording of Limited Jurisdictions' Proceedings*



Poll of public perspectives of the courts—

Survey shows...

NCSC's 2016 State of the State Courts public-opinion survey — the third annual poll of public perspectives documenting how Americans see the courts — shows that public trust figures are at their highest in several years.

Additionally, nearly four in five Americans (78 percent) who report direct interaction with the courts express satisfaction in procedural fairness.

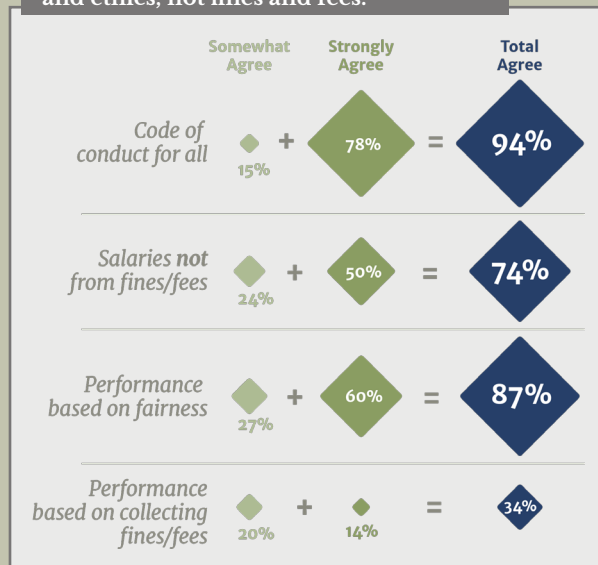
The survey also finds that there is strong public support for reform on issues related to court fines and fees, and considerable opposition to incarcerating defendants that are too poor to pay.

Not all the news is as positive, though. Very few Americans have a grasp of how state courts are funded, and those that are more knowledgeable report less confidence in the courts.

The telephone survey of 1,000 registered voters was conducted November 14-17, 2016.

TO SEE THE FULL SURVEY, GO TO NCSC.ORG/2016SURVEY

Voters want judges focused on fairness and ethics, not fines and fees.





Civil Justice Initiative

Civil Justice Initiative enters pilot project phase



“Using technology is not optional — we’ve got to do it” that has been selected to participate in the project’s next phase, which is to serve as a pilot project to implement recommendations. The other jurisdictions include the courts of Maine, the Fulton County (Georgia) Magistrates Court, and the Illinois 22nd Circuit Court.

The committee discovered that specific uses of technology are proven to reduce delay and improve value. One example of effective use of technology is to build more case structure into the software that notifies the court when hearings, meetings, and trial dates are approaching.

“Unquestionably, it’s very evident that bringing structure — a beginning, middle and end — to each case reduces delay,” Judge Bailey said, explaining that adding intermediate deadlines so the court knows if a case is ready to go to trial prevents long undiscovered delays from taking place.

The CCJ committee was established two years ago to develop guidelines and best practices for civil litigation based on evidence from state pilot projects and from other applicable research and to make recommendations as necessary in the area of caseflow management to improve the civil justice system.

“If it costs too much and takes too long, cases will no longer be entrusted

to state courts. It is the court’s job to assure timely and cost-effective resolution, with the appropriate staffing, monitoring and enforcement of the existing rules of civil procedure, existing case management tools, and firm and realistic trial dates,” Judge Bailey said.

FOR THE FULL REPORT & RECOMMENDATIONS GO TO WWW.NCSC.ORG/CIVIL.

IMAGE CAPTION

Administrative Judge of the Circuit Civil Division in Miami, Jennifer Bailey

IMAGE CAPTION - CONFERENCE OF CHIEF JUSTICES

Opposite page: NCSC’s Gregory Mize and Oregon Chief Justice Thomas Balmer, committee chair

“With the help of technology, judges can pay attention to our cases in ways we’ve never done before,” Judge Jennifer Bailey, administrative judge of the Circuit Civil Division in Miami, said of some of the findings of a two-year project of the Conference of Chief Justices’ (CCJ) Civil Justice Improvements Committee, of which she was a member.

“Using technology is not optional — we’ve got to do it,” said Judge Bailey, about using technology to reduce costs and delay in civil cases.

The committee recently published a blueprint for state courts that includes 13 recommendations that address the shortcomings of our civil justice system, most notably cost and delay.

Judge Bailey’s court — the Eleventh Judicial Circuit of Florida — is one of four jurisdictions across the country



Overall, the civil cases in the project’s research dataset involved relatively modest sums. 90 percent of all judgments entered were less than \$25,000 and 75 percent were less than \$5,200

Advances in access to justice— *Systems progress*

■ NCSC is working with the Colorado courts to apply state-of-the-art triage concepts that have been applied in the civil justice area to domestic violence cases. This system places cases in specified tracks to receive the appropriate amount of judicial attention in order to resolve cases in a timely and fair manner.

■ In partnership with the Public Welfare Foundation, NCSC is providing funding to seven states to assess their current assistance resources and create an action plan for improving access to justice. NCSC is also evaluating pilot projects to create new legal assistance roles in Utah and to create court sponsored online dispute resolution services in Utah and New York.

■ NCSC is partnering with the Legal Services Corporation and Microsoft to pilot a litigant portal. NCSC is discussing a partnership with the Pew Foundation to expand portal pilots and to evaluate their ability to improve access to justice.



Photo courtesy of Pew Charitable Trusts website



Photo courtesy of Public Welfare Foundation website



Two years ago, the Conference of Chief Justices selected a 23-member committee to research the civil justice process and to develop guidelines for courts to more efficiently and effectively handle civil cases. The committee worked with the assistance of the National Center for State Courts and the Institute for the Advancement of the American Legal System (IAALS). Committee members included a broad cross-section of key players in the civil litigation process, including trial and appellate court judges, trial and state court administrators, experienced civil lawyers representing the plaintiff and defense bars and legal aid, representatives of corporate legal departments, and legal academics. The committees' work concluded in 2016.





NCSC Services Make Courts More Efficient

Workload assessments inform and improve courts

By the
Numbers—
NCSC 2016

86 
New contracts
were signed

96 
New proposals
were submitted for
consulting work


Provided free “Doctor Is
In” consulting services on
16 different topic areas
at 8 court conferences

4,367 
Responded to 4,367 phone
calls to Knowledge and
Information Services.



State courts are frequently turning to data-driven management strategies to answer calls for heightened governmental accountability and evidence-based decision making. At the forefront of this movement is the use of workload assessment.

“A well-constructed weighted caseload system provides a common yardstick to help ensure that decisions about the amount and allocation of judicial resources are fair and transparent”

By weighting different types of cases to account for variations in complexity and the need for judicial attention, workload assessment translates the number of cases that come before the court into the total amount of judicial work required to resolve them. The result is an objective, standardized measure of judicial workload for both assessing the number of judges needed to effectively and efficiently handle the work of the court and allocating judicial resources most equitably.

“A well-constructed weighted caseload system provides a common yardstick to help ensure that decisions about the amount and allocation of judicial resources are fair and transparent,” said Matt Kleiman of NCSC’s Research Division.

The weighted caseload approach is used by more than 30 U.S. states, and in other countries, to:

- determine how many judicial officers are needed to resolve cases effectively and efficiently (e.g. Alabama, Florida, Maryland, New Mexico, Michigan, North Carolina, and Wisconsin)
- aid in the process of judicial redistricting (e.g., Kentucky and Virginia)
- understand the impact of cases involving interpreters or self-represented litigants on judicial workload (e.g., Virginia)
- examine the complex and demanding nature of child-protective-service cases (e.g., Texas)
- analyze workloads in jurisdictions undertaking major judicial-system-reform efforts (e.g., Kosovo, Serbia, Tunisia, and the West Bank)

IMAGE CAPTION
Matt Kleiman

State courts strengthen guardianship oversight

In 2016, NCSC worked with five states (Iowa, Indiana, New Mexico, Nevada, and Texas) on the Conservatorship Accountability Project, an ambitious project aimed at modernizing the system through technology and data.

The project, funded by the State Justice Institute, is based on Minnesota's automated system, *MyMNConservator*, and its team of centralized auditors. NCSC analyzed more than 1,300 audited cases from Minnesota and developed ten risk indicators that are predictive of "concern of loss" cases (e.g., loans given by the protected person, comingling of funds, large and/or unusual expenditures made without court approval, and expenditures that are not in the protected person's best interest).

Minnesota has added the risk indicators into their software, and NCSC will assess the predictability of the measures to refine them further. The project has tremendous potential as it will allow states who adopt this type of system to steer resources toward a subset of cases that may involve some level of exploitation.



ADDITIONALLY:

- NCSC is leading a high-profile project on conservatorship fraud, partnering with the American Bar Association, the Virginia Tech Center for Gerontology, and the Minnesota Judicial Branch. The project, funded by the Office for Victims of Crime, will culminate in a national forum in 2017 that will result in recommendations for improving the detection of exploitation, court responses, the collection of data, and services for victims. Preliminary findings show that a great deal of work lies ahead to modernize guardianship/conservatorship systems.
- NCSC is a partner organization on a project led by the American Bar Association and funded by the U.S. Administration for Community Living. The project includes a demonstration grant program to establish, enhance, or expand state Working Interdisciplinary Networks of Guardianship Stakeholders (WINGS). Awards to state courts will be announced in March 2017. NCSC will offer its expertise on strategic action planning and performance measures to the project.

FOR MORE, VISIT ELDERSANDCOURTS.ORG

Tour innovative Kentucky court program without leaving your court

It's not an overstatement to say that the Kentucky courts' pretrial services program is the envy of courts around the country. The innovative program is considered such a model that court teams from several states frequently request to visit, observe, and interview those who developed the pretrial services program, according to Laurie Dudgeon, Kentucky state court administrator. But these visits are expensive, because in order for them to be beneficial, states need to send large teams that represent every aspect of the system — from judges, to prosecutors, to public defenders and more — to attain buy-in.

"We wanted to make our program easily accessible and always available for all states that want to see how it works," Dudgeon said. To achieve that, Kentucky turned to NCSC to develop a virtual tour of the pretrial services program. The interactive learning experience offers enhanced descriptions of the telephonic presentation of defendant information to judges making pretrial-release decisions, as well as outcome data on release success rates. The virtual tour was funded by the State Justice Institute and the Public Welfare Foundation. The virtual tour offers a "good way to share information, while saving states' travel expenses," Dudgeon said.

NCSC helped the Minnesota courts develop a framework to solidify funding for treatment courts

"The framework developed by NCSC allowed the Minnesota Judicial Branch to consider and tentatively adopt a predictable, transparent, and equitable funding mechanism to provide state funding to Minnesota's treatment courts," said Michelle Cern, state treatment court coordinator for the Minnesota Judicial Branch. "NCSC's work allowed the Judicial Branch to present a long-term funding strategy to support treatment court operations and move away from the inconsistent and unpredictable manner treatment courts have been funded historically. Adoption of the funding formula will further allow the Judicial Branch and other criminal justice system partners to plan for statewide expansion of treatment courts. Formal adoption of the funding formula is contingent upon a funding request currently pending in the Minnesota legislature."



Futurist Gary Marchant opens e-Courts 2016. Marchant is a professor at Arizona State University School of Law

Conferences & Court Education

Delivering knowledge, connections & innovations

One benefit of the educational programs offered by NCSC's Institute for Court Management is that they provide students fresh perspectives on court operations.

Serpil Ergun, administrator for judicial operations and chief magistrate of the Cuyahoga County Domestic Relations Court in Cleveland, Ohio, is one of 18 students who graduated as an ICM Fellow in the Fall of 2016.

ICM's Fellows Residential Program taught Ergun to look beyond the scope of a single state. "Discovering how justice is delivered in unified judicial systems gave me a broader perspective and opened my eyes to the breadth of ways courts function," she said.

"One of the most important lessons I learned is that there is no single 'right' way to operate. No system – whether a consolidated state system or a local court experimenting on its own – has a lock on perfection. "After spirited discussions with colleagues who face identical challenges, I came away with a profound appreciation for the diverse and remarkable ways courts solve problems," she said.



“One of the most important lessons I learned is that there is no single ‘right’ way to operate

IMAGE CAPTION
Serpil Ergun

Another benefit of the program for Ergun was undertaking original research. "Formulating a question, designing a methodology to derive accurate and reliable answers, and analyzing and evaluating a large volume of data is an excellent framework to develop the critical thinking needed to advance your point of view."

However, she stated that the biggest benefit of the program was "developing a network of colleagues across the world with vast knowledge and experience who are glad to share their expertise at a moment's notice."



The Institute for Court Management offers a wide range of professional development opportunities to judges, court executives, administrators, managers, and court staff. In addition to the Court Management Program courses, ICM provides assistance to courts that wish to create their own in-person or online courses.

ICM's Creative Learning Services designs and develops courses with an interactive, adaptive, and personalized learning approach using the most current instructional design and technology delivery methods.



NCSC's Connected Community

As a strategic ally for the John D. and Catherine T. MacArthur Foundation's Safety and Justice Challenge, an initiative to reduce over-incarceration by helping jurisdictions create fairer and more effective justice systems, NCSC created the Courts and Jails Connected Community (www.courtsandjails.org) for those addressing the overuse of jails.

"The Connected Community facilitates information sharing about what works, implementation challenges, resources available to address specific issues, experts in specific areas, and other issues of concern to the members of the community," said project leader Pam Casey, NCSC principal court research consultant. "NCSC staff posts announcements about new research and upcoming events and maintains a library of related resources. This allows judges, court professionals, and other critical stakeholders in state and local jurisdictions to actively engage in developing and implementing solutions to the jail problem."



e-Courts improves networking for court technology staff & administrators

NCSC's conferences offer opportunities for court leaders and staff to network and learn about new ideas in administration. e-Courts is held every other year and features the most up-to-date court technology



Alfred Degrafinreid, chief administrative officer at the Office of the Criminal Court Clerk in the Greater Nashville area, was one of 875 people from courts around the country to attend NCSC's e-Courts conference in 2016 in Las Vegas. "I was able to talk to people that have similar interests as our jurisdiction, as well as listen and learn from others who have gone down paths that we plan to implement in the future," he said.

Degrafinreid discovered, while his court was in "a very advanced place, technologically speaking," they still needed to apply specific online tools. "We were able to gain knowledge about electronic, online solutions that other jurisdictions already have in place. We can take that knowledge and use it as we implement our own electronic filings, payments, and even litigation portals in the future."

IMAGE CAPTION
Alfred Degrafinreid



1,700

Since its launch in July 2015, more than 1,700 members are using NCSC Connected Community. Engaging in nearly 450 discussions within more than 45 separate public and private communities, members have shared more than 3,500 comments and files on a wide range of topics of interest to justice stakeholders.



35

Number of conferences Association Services coordinated in 2016



CourtHack encourages court technology innovation

Technological advancement is inevitable in the courts, and at the inaugural CourtHack, the brightest legal minds, technologists, and entrepreneurs gathered at the Matheson County Courthouse in Salt Lake City, Utah, to compete in a 22-hour hackathon to create pioneering technologies to improve the state courts. The Robot Lawyer team was awarded the grand cash-prize. Robot Lawyer is an interactive and friendly chat bot that quickly helps you file legal paperwork. Robot Lawyer asks you simple questions and creates the appropriate legal documents for your situation. The team also presented its innovation at e-Courts 2016 in December.

IMAGE CAPTION
CourtHack winners



PBS broadcaster Tavis Smiley moderates the panel of judges during the first Courting Justice broadcast in Los Angeles.

Photo courtesy of Earl Gibson III

Courts & Community Engagement

Judges listen to public's concerns



This was the most propitious time to have this kind of conversation.

“Why are judges willing to take off their robes and come off the bench and engage in a conversation with the people you serve?” Smiley asked Chief Judge Eric Washington of the District of Columbia Court of Appeals as he opened the first show in Los Angeles.

“[A] judges’ stock in trade is the public’s trust and confidence that we

will protect rights and liberties and that we will resolve disputes fairly. But what we were seeing is an erosion of that trust and confidence,” Washington said.

“Without engaging or trying to figure out why they believed we were somewhat complacent in this justice system that they view as unfair we could never address the problems from within. And certainly, we have an obligation to self-examine and to determine whether we can do better so communities that come before us wanting justice will feel as if we have done our job.”

After Los Angeles, *Courting Justice*, went to Little Rock, Arkansas and Cleveland, Ohio. In each city, Smiley facilitated an interactive dialogue where the public had the opportunity to voice their concerns and share real-world solutions on rebuilding the public trust in our judiciary and crafting concrete reforms.

When PBS broadcast journalist Tavis Smiley learned that state court judges were becoming increasingly concerned about an erosion of public trust and confidence in the courts, he knew he had a platform that could help.

This lack of confidence in the justice system “prompted many of this country’s most influential judges to call for a new openness with the communities they serve,” Smiley said. The judges “reached out to me, reached out to us at PBS ... and suggested that this was the most propitious time to have this kind of conversation.”

That conversation became a national Listening Tour — a series of town-hall style meetings of judges and their communities and broadcast by Smiley during his regular national airing time on PBS. This three-city series called *Courting Justice* was a part of Tavis Smiley’s regular national broadcast.

Each forum featured a panel of judges and a studio audience of active questioners. The audience included community members, litigants, community activists, law enforcement, trial court judges, public defenders, and prosecutors.

The Listening Tour is an effort of the Community Engagement in the State Courts Initiative, which is a joint project of the Conference of Chief Justices, the National Center for State Courts, the State Justice Institute, and the National Consortium on Racial and Ethnic Fairness.

In 2017, the Listening Tour transitions to the problem-identification phase of the initiative, which begins with a validation survey in which survey recipients will be asked to rank order the importance of 8-10 problems identified through the “*Courting Justice*” broadcasts.

FOR EPISODES, VISIT NCSC.ORG/COURTINGJUSTICE

IMAGE CAPTION - TOP

Panelists, from left: Chief Judge of the District of Columbia Court of Appeals Eric T. Washington, Judge Dan Buckley, Judge Maria Rivera, Judge Jimmie Edwards, and California Chief Justice Tani Cantil-Sakauye

IMAGE CAPTION

PBS broadcast journalist Tavis Smiley

Minority Engagement in the Courts— *Town Hall*

The National Consortium on Racial and Ethnic Fairness's annual conference in Williamsburg, Virginia held a Town Hall meeting with more than 200 members of the public.

The Town Hall was set up to engage the communities of color in a discussion with other justice-system stakeholders, such as legal practitioners and social-service providers, about issues that contribute to the perception of unequal treatment.

This dialogue between the courts and communities of color, and historically socially marginalized groups such as the working poor, may provide insights that benefit both the court leaders and the people in the community through increased awareness of court procedures, processes, and the role of the courts in the judicial process.



Radio show host Joe Madison, right, serves as host of the Town Hall and takes questions from audience members

IMAGE CAPTION - TOWN HALL

Panelists, from left: David Baugh, attorney, Richmond, VA; Jonathan Stubbs, professor, University of Richmond School of Law, Richmond, VA; Larry Boone, deputy chief of Norfolk, VA Police Department; Shannon Taylor, Commonwealth's Attorney, Henrico County, VA; Gloria A. Whittico, J.D., associate director Academic Success, Regent University School of Law, Norfolk, VA; and Jimmie Edwards, judge, St. Louis, MO



A judicial listening tour, Courting Justice, visited three cities — Los Angeles, Little Rock, and Cleveland — where judges met with community members to discuss public attitudes about the courts. The videotaped meetings were moderated by PBS host Tavis Smiley and aired on his national program. In Cleveland, Courting Justice included a local radio broadcast, in which Ohio Chief Justice Maureen O'Connor, left, Tavis Smiley, center, and Cleveland Municipal Judge Ron Adrine discussed local issues impacting the justice system.



Photo courtesy of Earl Gibson III



NCSC took part in a conference sponsored by the Indonesian Judicial Commission titled, "The Line Between Legal Error and the Misconduct of Judges." NCSC discussed the role of state judicial conduct commissions in the United States and cases involving the doctrine of legal error.

International Justice

Improving the rule of law

For decades, NCSC has worked not only in the United States but also in more than 40 countries and provided assistance in many areas, such as strategic planning, budget formulation and execution, performance measurement, case management, information technology, ethics and integrity, policy formulation, legislative drafting, and courthouse design.

In 2016 NCSC recognized a milestone in international judicial administration during a celebration of USAID's Judicial Reform and Government Accountability (JRGA) Project in Serbia. This celebration marked the conclusion of more than five years of program activities and paid tribute to the JRGA Project's achievements and close collaboration with the Serbian justice sector.

Among the achievements made possible through the project were reforming the misdemeanor court system; introducing modern technologies and improving working conditions to increase judicial efficiency and transparency; improving the capacity of Serbia's independent agencies to ensure government accountability; and mobilizing civil-society actors to advance strategic reforms.

OTHER NCSC INTERNATIONAL PROJECTS FROM 2016 INCLUDED:

- hosting a delegation of 20 high-school students from Trinidad and Tobago in Miami and New York City, where they learned about the judicial process and participated on juries in youth courts;
- beginning a new Demand for Justice program in Kosovo to support development of evidence-driven demand for justice, mobilize citizens and practitioners to ensure access to justice, and hold justice institutions accountable for the delivery of effective services;
- strengthening the rule of law in Nicaragua by advancing legal education, encouraging private-sector engagement, and supporting civil-society organizations to improve existing and future citizen-security programs; and
- evaluating judicial reform in Morocco and helping to determine a legal, technical, financial, and political road map to establish a Supreme Judicial Council, a National Observatory of Criminal Phenomena, and a National Center of Criminal Records.

Countries around the world have called upon NCSC's experience and expertise to help improve the efficiency, transparency, and accountability of their judiciaries and promote and improve access to justice and the rule of law worldwide.



7

New programs started in
Costa Rica, 2 in Kosovo, Morocco, Nicaragua, Tunisia & Panama



22

NCSC hosted International Guests from 22 different countries — Spain, Kenya, Tajikistan, Kyrgyzstan, South Korea, China, Afghanistan, Egypt, Iraq, Jordan, Kuwait, Lebanon, Mauritania, Morocco, Palestinian Territories, Saudi Arabia, Tunisia, Zambia, Turkey, Bangladesh, Kosovo, & Bulgaria.

NCSC 2016 Highlights

NCSC produces forward-thinking resources to improve the administration of justice

IMPROVING COURT PROCESSES

■ NCSC's new and improved version of **CourtMD** is an online diagnostic tool that helps court managers diagnose their court's most likely problems — in a matter of minutes. Topics covered in this new version include caseload management, records management, staff satisfaction, customer satisfaction, and enterprise management. CourtMD analyzes the answers to a series of simple questions and then assesses the likelihood that a court is suffering from a particular pain point. From there, CourtMD provides a printed summary, pointers on recommended reading, and where to go for more assistance.



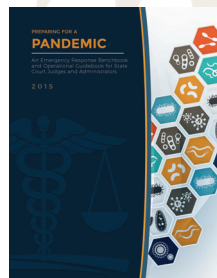
■ NCSC continues its commitment to improving outcomes for children who are involved with child welfare through a multi-year grant with the Casey Foundation by developing innovative and systemic approaches to handling these types of cases.

RECOGNIZING TRENDS

■ NCSC published **Body-Worn Cameras and the Courts**, which examines the functionality of body-worn cameras and the potential litigation issues expected to arise as that technology is increasingly used by the law-enforcement community.



■ A guide on how courts can prepare for pandemic emergencies has been produced by a task force created by the Conference of Chief Justices. **Preparing for a Pandemic: An Emergency Response Benchbook and Operational Guidebook for State Court Judges and Administrators** was created in response to the Ebola scare in 2014 and in preparation for any future pandemic emergencies, such as the current Zika virus. The guide serves as a model each state can use to develop its own pandemic benchbook.



■ To help state court judges resolve complex election disputes and navigate the country's election codes, a **State Election Law eBenchbook** was developed by the Election Law Program, a joint project of NCSC and William & Mary Law School. This eBenchbook launched in three states — Virginia, Colorado, and Florida. During any election season the possibility of these case types significantly increases, and judges are called upon to interpret state laws and rules

quickly under the twin pressures of tight time frames and close public scrutiny. To compound the issue, each state has its own set of election rules. The eBenchbook links to quick definitions of terms in each state's election laws; to relevant case law, advisory opinions, and regulations; and to a range of reference sources useful for rapid decision making.

■ Family law and court communications were the focus of NCSC's **Trends in State Courts 2016**. This annual publication featured articles on sentencing reform initiatives; Maryland's Family Divisions; Alaska's use of the Web to publish legal notices; and how Michigan's performance measures improve service to the public.



■ NCSC published "**Courthouses of the Future: Trends, Impacts, and Guiding Principles**," which provides court leaders with a framework for comprehensive court space master planning, facilities programming, and architectural design

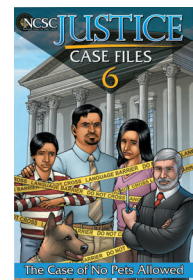


ENHANCING EDUCATION

■ NCSC launched a podcast, **Court Talk**, which focuses on a hot topic that exposes the intersection between courts and current events. Topics range from the decline in law students to the affect the media has on the public's perception of the courts to upcoming Supreme Court cases that impact state courts. Visit our website for current, future, and past episodes at www.courtstalk.org.



■ NCSC released the sixth in a series of graphic novels that help educate the public about the courts. **Justice Case Files #6: The Case of No Pets Allowed** tells the story of the Ruiz family, who has received an eviction notice from their landlord because they own a dog. The parents speak minimal English and rely on their teenage son, who is bilingual, for English translation. The book follows the family through the court process of fighting the eviction but not understanding the process because of language barriers. When the family realizes the courts provide interpreters, the outlook for their case improves.





Recipient of the William H. Rehnquist Award, Texas Judge Marc Carter thanks the 250 court leaders gathered for the awards dinner in the Great Hall of the U.S. Supreme Court.

Celebrating Judicial Excellence

Judge who created veterans' court in Texas receives William H. Rehnquist Award

Texas Judge Marc C. Carter received NCSC's 2016 William H. Rehnquist Award for Judicial Excellence during a dinner held at the U.S. Supreme Court hosted by Chief Justice of the United States John G. Roberts Jr.

The Rehnquist Award recognizes a state court judge who possesses integrity, fairness, open-mindedness, intellectual courage, and sound judgment. Judge Carter, of the 228th Criminal District Court in Harris County, Texas, was recognized for his innovation of and commitment to veterans' treatment courts. He created the first veterans' court in Texas, which serves as a model for veterans' treatment courts across the country.



"Judge Carter recognized that for many veterans who come to court with substance abuse problems, mental health disorders, and other issues, they need rehabilitative services, not incarceration. His commitment, compassion, and leadership for veterans treatment courts serve as a national model." NCSC President Mary C. McQueen said.

The Rehnquist Dinner is held each November as part of NCSC's Judicial Excellence events in Washington, D.C. More than 250 court leaders and representatives of the justice system attended the dinner in the Great Hall of the Supreme Court. In addition to the dinner, other events include a

range of meetings among chief justices, judges, members of NCSC's General Counsel and Lawyers committees, and court leaders from across the country.

In 2009 Judge Carter established one of the first veterans' treatment courts in the country and the first such court in Texas. He has presided over this court since its creation nearly seven years ago. Texas has the second most veterans of all states and territories, behind California.

Veterans' treatment courts increase access to mental health and addiction treatment for veterans with felony and misdemeanor offenses by diverting veterans directly into Veterans Administration treatment services. The Texas program has proven to reduce jail time, costs and recidivism, while improving mental health recovery and successful re-entry for veterans into the community, said Texas Chief Justice Nathan Hecht.

Judge Carter is a veteran, earning the rank of captain in the U.S. Army and serving as a military intelligence officer from 1981 to 1988. He participated in military intelligence operations in Europe and at one point managed approximately 250 soldiers that gathered intelligence in support of tactical units in the region. His brother, like their father, was a career Air Defense Artillery Officer. His older brother served in the U.S. Air Force. His nephew is a West Point graduate who is currently serving overseas.

IMAGE CAPTION - LEFT CENTER OF PAGE

Chief Justice of the United States John G. Roberts, Jr. presents the Rehnquist Award to Judge Marc Carter

IMAGE CAPTION - A CONVERSATION WITH THE CHIEF JUSTICES

Opposite page, Clockwise: Panel of Chief Justices who attended the Conversations; Attorney Bob Peck moderates Conversations; and Lawyers Committee member Tom Comerford, Jr.

IMAGE CAPTION - JUSTICE ROUNDTABLE

Opposite page, From top: Roundtable panelist and participants include: Judy P. Martinez; Thomas O'Brien; and Chas Rampenthal

A Conversation with the Chief Justices



Created to allow for the informal exchange of ideas between the chief justices and members of NCSC's General Counsel, Lawyers, and Young Lawyers Committees, this event continues to provide a unique opportunity to discuss current issues facing state courts. State chief justices shared their thoughts and concerns and answered questions from general counsel from America's leading corporations and lawyers from major firms.

Michael Harrington, of NCSC's General Counsel Committee, welcomed attendees and Bob Peck, former co-chair of NCSC's Lawyers Committee, served a moderator for the two-hour program. Conversation topics ranged from ways the bench and bar can work together to improve access to justice to making improvements in the judicial selection process to the role that lawyers and businesses can play in supporting the judiciary during political attacks. More than 20 chief justices and 80 members of NCSC's General Counsel, Lawyers, and Young Lawyers Committees participated in the discussion.



Justice Roundtable

MODERATOR

Andrew M. Perlman,
Dean, Suffolk University
Law School

PANELISTS

Wallace B. Jefferson,
Former Chief Justice,
Supreme Court of Texas
Appellate Counsel,
Alexander, DuBose,
Jefferson & Townsend
Austin, Texas

Judy Perry Martinez,
Fellow, Advanced
Leadership Initiative,
Harvard University
Chair, ABA Commission
on the Future of Legal
Services
New Orleans, Louisiana

Chas Rampenthal
General Counsel
Legal Zoom
Glendale, California

The rule of law is fundamental to American society, and one critical component is ensuring that the public has meaningful access to essential legal services. Yet affordable legal services are beyond the reach of many Americans.

Technology and globalization have increased the rate at which the marketplace of legal services has been transformed to meet the needs of the people. Throughout the U.S. and the world, lawyers and (increasingly) non-lawyers are delivering legal services in new ways, both online and offline.

The 2016 Justice Roundtable focused on the issues created by the innovations that are transforming how legal services are delivered and accessed in our country today. The session brought together more than 125 chief justices, judges, members of NCSC's General Counsel and Lawyers Committees, and others representing the legal community.

Discussion topics ranged from the role that the judiciary should take in regulating these new legal services categories to the pros and cons of alternative business structures for the delivery of legal services and whether courts should allow them.

Warren E. Burger Society Members

Robert A. Armitage
R. B. Attridge
Robert N. Baldwin
Curtis H. Barnette
Dorothy T. Beasley
David J. Beck
Robert M. Bell
Sheila L. Birnbaum
David Boies
Bobbe J. Bridge
Murray H. Bring
John T. Broderick, Jr.
Thomas C. Brown, Jr.
Kim M. Brunner
Michael L. Buenger
David K. Byers
Elizabeth J. Cabraser
Sheila Calabro
Alan Carlson
Harry L. Carrico*
Linda R. Caviness
Winslow Christian*
Michael V. Ciresi
Hugh M. Collins
Michael A. Cooper
Theodore H. Curry II
John J. Curtin, Jr.
Paul J. De Muniz
Jude Del Preore
Kenneth T. Derr
Jan Aikman Dickson
Sue K. Dosal
Richard W. Duesenberg
Haliburton Fales II*
Theodore J. Fetter
George S. Frazza
Roselyn W. Frierson
William H. Gates III
Vernon M. Geddy, Jr.*
Ronald M. George
James D. Gingerich
Richard C. Godfrey
Elisabeth H. Goodner
Thomas A. Gottschalk
John M. Greacen
Maurice R. Greenberg
Joe R. Greenhill
Robert L. Haig
Sophia H. Hall
James R. Hannah*
Howell T. Heflin*
Andrew D. Hendry
Jane A. Hess*
Verne A. Hodge
Linwood Holton
R. William Ide III
James R. James*
Wallace B. Jefferson
Eileen A. Kato
Nicholas d. Katzenbach*
John F. Kay, Jr.
Judith S. Kaye*
Susan and Ingo Keilitz
Henry L. King
Augustus B. Kinsolving
Harry O. Lawson*
Jacqueline and Robert* D. Lewis
L. J. Loveland, Jr.

Edward W. Madeira, Jr.
Nancy Marder
Margaret H. Marshall
Mark D. Martin
Charles W. Matthews, Jr.
Robert B. McCaw
Edward B. McConnell*
Arthur A. McGiverin
Vincent L. McKusick*
Mary C. McQueen
Daniel J. Meador*
Manuel A. Medrano
Donna M. Melby
E. L. Milonas
W. B. Mitchell*
Thomas J. Moyer*
Edward W. Mullins, Jr.
Barbara R. Mundell
G. Thomas Munsterman
Janice T. Munsterman
Gayle A. Nachtigal
William H. Neukom
Charles M. Noteboom
Dorothy A. O'Brien
D. Dudley Oldham
Theodore B. Olson
Dwight D. Opperman*
Betty W. Osborne
Richard de J. Osborne
Louise M. Parent
George T. Patton, Jr.
William G. Paul
Robert S. Peck
Charles H. Pelton
Ellen A. Peters
Thomas R. Phillips
John H. Pickering*
Lyle Reid
William S. Richardson*
Sally M. Rider
William L. Roberts, Jr.
John H. Rockwell
Kaliste J. Saloom, Jr.
Karl J. Sandstrom
Charles R. Schader
John G. Scriven
Randall T. Shepard
Dale Sipes*
Larry L. Sipes
Chesterfield Smith*
Arthur H. Snowden II
Myron T. Steele
Robert F. Stephens*
George A. Stinson*
Ronald J. Stupak
Stephen D. Susman
Robert B. Taylor
Sandra A. Thompson
Gerald W. VandeWalle
E. Norman Veasey
William C. Vickrey
Sylvia H. Walbolt
Roger K. Warren
William K. Weisenberg
W. Wayne Withers*
Robert A. Zastany, Sr.
Guy A. Zoghby*

*Deceased

Warren E. Burger Society



Kentucky Chief Justice John Minton, president of the Conference of Chief Justices and chair of the National Center for State Courts' Board of Directors, inducted five individuals into the **Warren E. Burger Society** on November 17, 2016.

The society was formed upon the celebration of the 25th anniversary of the National Center for State Courts to honor individuals who have volunteered their time, talent, and support to NCSC in exceptional ways. It is named for the former Chief Justice of the United States who helped found NCSC in 1971.

For the first time, the *Burger Society* inducted someone posthumously. Former Arkansas Chief Justice **James Hannah**, who passed away in January 2016 at the age of 71, served as chair of the NCSC Board of Directors, president of the Conference of Chief Justices, and chair of the State Justice Institute (SJI).

Eighteen members of Chief Justice Hannah's family were present for the ceremony, along with members of the SJI Board of Directors.

NCSC WAS ALSO PLEASED TO HONOR:

- **Wallace Jefferson**, former Chief Justice of the Texas Supreme Court, partner with Alexander, Dubose, Jefferson & Townsend, Austin, Texas.
- **Donna Melby**, partner with Paul Hastings, LLP, Los Angeles, California.
- **Edward Mullins, Jr.**, partner with Nelson, Mullins, Riley & Scarborough, LLP, Columbia, South Carolina.
- **Myron T. Steele**, former Chief Justice of the Delaware Supreme Court, partner with Potter, Anderson & Corroon, LLP, Dover, Delaware.

IMAGE CAPTION - BURGER SOCIETY INDUCTEES

From left: Wallace Jefferson, Donna Melby, Edward Mullins, Myron T. Steele, Pat Hannah (accepting for her husband Jim Hannah, deceased) and Chief Justice of Kentucky John Minton Jr, who hosted the ceremony

General Counsel Committee

Members of the National Center for State Courts' **General Counsel Committee** commit to heightening the visibility of our mission and to developing and implementing future NCSC programs. In addition to their financial support, each member of the committee provides important outreach to the justice, legal, and business communities.



IMAGE CAPTION
S. Jack Balagia, Jr.

CHAIR

S. Jack Balagia, Jr.
Vice President & General Counsel
Exxon Mobil Corporation

COMMITTEE

Richard C. Allendorff
Senior Vice President,
General Counsel &
Secretary
General Mills, Inc.

Ricardo A. Anzaldúa
Executive Vice President
& General Counsel
MetLife, Inc.

Robert A. Armitage
Eli Lilly and Company
(Retired)

Mr. Steven A. Bennett
Executive Vice President,
General Counsel
& Corporate Secretary
USAA

Peter J. Beshar
Executive Vice President
& General Counsel
Marsh & McLennan
Companies, Inc.

Glenn E. Bost II
Senior Vice President &
General Counsel
PPG Industries, Inc.

Kim M. Brunner
State Farm Insurance
Companies
(Retired)

James B. Buda
Executive Vice President,
Law & Public Policy
Caterpillar, Inc.

Janet Langford Carrig
Senior Vice President,
Legal, General Counsel
& Corporate Secretary
ConocoPhillips Company

Jennifer M. Daniels
Chief Legal Officer &
Secretary
Colgate-Palmolive Company

Alexander Dimitrief
Senior Vice President,
General Counsel & Secretary
General Electric Company

Deneen Donnley
Executive Vice President,
General Counsel & Corporate Secretary
USAA

D. Cameron Findlay
Senior Vice President,
General Counsel &
Secretary
Archer Daniels Midland Company

Ivan K. Fong
Senior Vice President,
Legal Affairs & General Counsel
3M Company

Stacy L. Fox
Senior Vice President &
General Counsel
E. I. du Pont de Nemours
and Company

George S. Frazza
Johnson & Johnson
(Retired)

Michael D. Fricklas
Executive Vice President,
General Counsel &
Secretary
Viacom, Inc.

Bradley M. Gayton
Group Vice President &
General Counsel
Ford Motor Company

Jeffrey J. Gearhart
Executive Vice President,
Global Governance &
Corporate Secretary
Wal-Mart Stores

Craig B. Glidden
Executive Vice President &
General Counsel
General Motors

Michael J. Harrington
Senior Vice President &
General Counsel
Eli Lilly and Company

Brett J. Hart
Executive Vice President,
General Counsel &
Corporate Secretary
United Continental Holdings, Inc.

Andrew D. Hendry
Colgate-Palmolive Company
(Retired)

Martin L. Holton III
Executive Vice President,
General Counsel & Assistant Secretary
Reynolds American, Inc.

R. William Ide III
Monsanto Company
(Retired)

Jeffrey W. Jackson
Senior Vice President &
Corporate General Counsel
State Farm Insurance Companies

Frank R. Jimenez
Vice President, General Counsel & Secretary
Raytheon Company

Charles J. Kalil
Executive Vice President,
Law & Government Affairs,
General Counsel & Corporate Secretary
Dow Chemical Company

James F. Kelleher
Executive Vice President &
Chief Legal Officer
Liberty Mutual Insurance Company

Michael H. Lanza
Executive Vice President,
General Counsel & Chief Compliance Officer
Selective Insurance Group

Thomas C. Leighton
Vice President of Legal Editorial Operations
Thomson Reuters

David G. Leitch
Global General Counsel
Bank of America Corporation

Deborah P. Majoras
Chief Legal Officer &
Secretary
Procter & Gamble Company

Charles W. Matthews, Jr.
Exxon Mobil Corporation
(Retired)

David R. McAtee
Senior Executive Vice President & General Counsel
AT&T Inc.

R. Hewitt Pate
Vice President & General Counsel
Chevron Corporation

Barbara A. Pollack
Vice President, Legal &
General Counsel
Space and Airborne Systems
Raytheon Corporation

Sharon R. Ryan
Senior Vice President,
General Counsel &
Corporate Secretary
International Paper

Thomas J. Scherer
Senior Vice President &
General Counsel
AIG Property Casualty

Bradford L. Smith
President & Chief Legal Officer
Microsoft Corporation

Larry D. Thompson
PepsiCo (Retired)

Michael H. Ullmann
Vice President & General Counsel
Johnson & Johnson

Jeanne E. Walker
Senior Counsel,
Business Adviser to
General Counsel &
Global Litigation
Shell Oil Company

Tony West
Executive Vice President,
Government Affairs,
General Counsel &
Corporate Secretary
PepsiCo, Inc.

Timothy G. Westman
Executive Vice President
& General Counsel, Latin America
Emerson Electric Company

Arlene Zalayet
Senior Vice President &
General Attorney
Liberty Mutual Group



IMAGE CAPTION
Michael Harrington



IMAGE CAPTION
Barbara Pollack, right, with California
Chief Justice Tani Cantil-Sakauye



IMAGE CAPTION
Michael Lanza

Lawyers Committee

The National Center for State Courts' **Lawyers Committee** members actively participate in the development and implementation of programs and initiatives that support our mission and help build public understanding of the need for a strong and independent judiciary.

The Civil Justice Improvements initiative led by the Conference of Chief Justices and access to justice initiatives are recent focus areas for this committee.



IMAGE CAPTION - COMMITTEE CO-CHAIRS
Todd Smith and Donna Melby

CO-CHAIRS

Donna M. Melby
Paul Hastings

Todd A. Smith
Power Rogers & Smith

MEMBERSHIP CHAIR
Edward W. Mullins, Jr.
Nelson Mullins Riley & Scarborough

COMMITTEE
Robert H. Alexander, Jr.
The Law Office of Robert H. Alexander, Jr.

W. Coleman Allen, Jr.
Allen Allen Allen & Allen

D. Leon Ashford
Hare Wynn Newell & Newton

Curtis H. "Hank" Barnette
Skadden Arps Slate Meagher & Flom (Retired)

G. Michael Barnhill
Womble Carlyle Sandridge & Rice

Paul A. Barrett
Barrett & Gilman

Hunter M. Barrow
Thompson & Knight

William A. Barton
Barton Law Firm

Martine M. Beamon
Davis Polk & Wardwell

David J. Beck
Beck Redden

Mark A. Behrens
Shook Hardy & Bacon

Paul D. Bekman
Bekman Marder & Adkins

Bill Bloss
Koskoff Koskoff & Bieder

Robert M. Brochin
Morgan Lewis & Bockius

Matthew W. Broughton
Gentry Locke Rakes & Moore

David L. Brown
Hansen McClintock & Riley

C. Mitchell Brown
Nelson Mullins Riley & Scarborough

Russell W. Budd
Baron & Budd

Frank G. Burt
Carlton Fields Jordan Burt

Colin F. Campbell
Osborn Maledon

James M. Campbell
Campbell Campbell Edwards & Conroy

Kenneth L. Chernof
Arnold & Porter Kaye Scholer

David E. Christensen
Christensen Law

Richard W. Clary
Cravath Swaine & Moore

W. Thompson Comerford, Jr.
Comerford & Britt

Michael A. Cooper
Sullivan & Cromwell

Molly H. Craig
Hood Law Firm

Gray T. Culbreath
Gallivan White & Boyd

Sally R. Culley
Rumberger Kirk & Caldwell

Mark A. Cunningham
Jones Walker

Thomas H. Dahlk
Kutak Rock

Bartholomew J. Dalton
Dalton & Associates

Christina U. Douglas
Womble Carlyle Sandridge & Rice

Patrick O. Dunphy
Cannon & Dunphy

Bruce W. Felmy
McLane Graf Raulerson & Middleton

Thomas V. Flaherty
Flaherty Sensabaugh Bonasso

Peter J. Flowers
Meyers & Flowers

Richards H. Ford
Wicker Smith O'Hara McCoy & Ford

Mark W. Garriga
Butler Snow

Daniel J. Gerber
Rumberger Kirk & Caldwell

Richard C. Godfrey
Kirkland & Ellis

Stephen E. Goldman
Robinson & Cole

Maurice B. Graham
Gray Ritter & Graham

William H. Graham
Connell Foley (Retired)

Robert L. Haig
Kelley Drye & Warren

Judy S. Henry
Wright Lindsey & Jennings

Karen G. Johnson-McKewan
Orrick Herrington & Sutcliffe

Kara M. Kapke
Barnes & Thornburg

Michael A. Kelly
Walkup Melodia Kelly & Schoenberger

Michael F. Kinney
Cassem Tierney Adams Gotch & Douglas

James B. Kobak, Jr.
Hughes Hubbard & Reed

James K. Leader
Leader & Berkon

Richard H. Levenstein
Kramer Sopko & Levenstein

L. Joseph Loveland, Jr.
King & Spalding

Patricia E. Lowry
Squire Patton Boggs

Michael P. Maguire
Michael Maguire & Associates

Robert E. Maloney, Jr.
Lane Powell

Mark S. Mandell
Mandell Schwartz & Boisclair

Alan Mansfield
Greenberg Traurig

Joseph Marconi
Johnson & Bell

James C. Martin
Reed Smith

Gerald P. McDermott
McDermott & McDermott

John P. McNicholas, III
McNicholas & McNicholas

Jack B. Middleton
McLane Graf Raulerson & Middleton

Drew J. Miroff
Ice Miller

Michael J. Mueller
Hunton & Williams

Andre M. Mura
Gibbs Law Group

Gary P. Naftalis
Kramer Levin Naftalis & Frankel

Patrick S. Nolan
Quarles & Brady

Charles M. Noteboom
Noteboom - The Law Firm

Gareth W. Notis
Morrison Mahoney

Thomas C. O'Brien
Miller Canfield Paddock & Stone

Michael L. O'Donnell
Wheeler Trigg O'Donnell

Jerome F. O'Neill
Gravel & Shea

Ronald L. Olson
Munger Tolles & Olson

Theodore B. Olson
Gibson Dunn & Crutcher

Michael G. Pattillo, Jr.
MoloLamken

Robert S. Peck
Center for Constitutional Litigation

Kathleen Flynn Peterson
Robins Kaplan

John T. Prisbe
Venable

Phillip E. Reeves
Gallivan White & Boyd

Richard L. Renck
Duane Morris

Mark P. Robinson, Jr.
Robinson Calcagnie

F. James Robinson, Jr.
Hite Fanning & Honeyman

Wm. T. "Bill" Robinson III
Frost Brown Todd

Stephen J. Rowe
Lightfoot Franklin & White

Thomas L. Sager
Ballard Spahr

Joseph F. Savage, Jr.
Goodwin

William Savitt
Wachtell Lipton Rosen & Katz

Eugene A. Schoon
Sidley Austin

Christian D. Searcy
Searcy Denney Scarola Barnhart & Shipley

Scott S. Segal
The Segal Law Firm

Michael W. Smith
Christian & Barton

Jennifer L. Spaziano
Skadden Arps Slate Meagher & Flom

Myron T. Steele
Potter Anderson & Corroon

David S. Steuer
Wilson Sonsini Goodrich & Rosati

Kenneth M. Suggs
Janet Jenner & Suggs

Samuel L. Tarry
McGuireWoods

Matthew Tharney
McCarter & English

Bradish J. Waring
Nexsen Pruet

Christopher W. Wasson
Pepper Hamilton

Daniel E. Wathen
Pierce Atwood

Jeffrey T. Wiley
Dickie McCamey & Chilcote

Patrick S. Williams
Briggs & Morgan

Dan K. Worthington
Atlas Hall & Rodriguez

Young Lawyers Committee

The Young Lawyers section of the Lawyers Committee provides an opportunity for attorneys who are 40 or younger or have less than 10 years of practice to participate actively in furthering the mission of the National Center for State Courts.



IMAGE CAPTION - COMMITTEE CO-CHAIRS
Oderah Nwaeze and Duffie Powers

CO-CHAIRS
W. Duffie Powers
Gallivan White & Boyd

Oderah Nwaeze
Duane Morris

COMMITTEE
Adrienne L. Baker
Wright Lindsey & Jennings

A. Mattison Bogan
Nelson Mullins Riley & Scarborough

Gavrila A. Brotz
Tache Bronis

Victoria H. Buter
Kutak Rock

Molly Q. Campbell
Reed Smith

Clay M. Carlton
Morgan Lewis & Bockius

Yvonne W. Chan
Goodwin Procter

Micah J. Fincher
Jones Walker

Caroline B. Giordano
Miller Canfield Paddock & Stone

Brandon Hechtman
Wicker Smith

Jacob M. Heath
Orrick Herrington & Sutcliffe

James B. Hood
Hood Law Firm

Brian T. Kiolbasa
Lane Powell

Steven A. Lopez
Gibbs Law Group

Zachary M. Mandell
Mandell Schwartz & Boisclair

Meredith J. McKee
Womble Carlyle Sandridge & Rice

Sorell E. Negro
Robinson & Cole

Jason Penn
Janet Jenner & Suggs

Colin F. Peterson
Robins Kaplan

Daniel Prince
Paul Hastings

Alex B. Roberts
Beck Redden

Monica Segura
Rumberger Kirk & Caldwell

Nathaniel K. Tawney
Flaherty Sensabaugh Bonasso

Allan A. Thoen
Pepper Hamilton

Gary Tulp
McCarter & English

Mackenzie S. Wallace
Thompson & Knight



IMAGE CAPTION
Top from left: Felicia Davis and Daniel Prince; Brandon Hechtman

Bottom from left: Joseph Loveland; and David L. Brown and Judy P. Martinez

2016 Honor Roll of Contributors

The National Center for State Courts is pleased to express our deep appreciation for the generosity of these corporations, and law firms.

Corporate Contributors

Gifts of \$25,000+
Eli Lilly and Company *
Exxon Mobil Corporation **

Gifts of \$10,000 – \$24,999
3M Company
AT&T **
Caterpillar
Chevron Corporation **
Dow Chemical Company*
General Motors Company*
Johnson & Johnson **
Liberty Mutual Insurance Companies
Raytheon Company
Selective Insurance Group
Shell Oil Company *
State Farm Insurance Companies *
Thomson Reuters
USAA
Viacom

Gifts up to \$10,000
Archer Daniels Midland Company
ConocoPhillips Company
Procter & Gamble Company**
Reynolds American

Law Firm Contributors

PRESIDENT'S CIRCLE
Gifts of \$25,000+
Paul Hastings

JUSTICE CIRCLE
Gifts of \$5,000- \$9,999
Allen Allen Allen & Allen
Beck Redden
Carlton Fields Jorden Burt
Cravath Swaine & Moore*
Gentry Locke Rakes & Moore
Gibson Dunn & Crutcher
King & Spalding*
Kirkland & Ellis*
Meyers & Flowers
Michael Maguire & Associates
Munger Tolles & Olson
Nelson Mullins Riley & Scarborough*
Pepper Hamilton
Robins Kaplan
Robinson Calcagnie Robinson Shapiro
Davis
Searcy Denney Scarola Barnhart & Shipley
The Law Office of Robert H. Alexander, Jr.
Thompson & Knight
Wachtell Lipton Rosen & Katz*
Walkup Melodia Kelly & Schoenberger
Wheeler Trigg O'Donnell
Wilson Sonsini Goodrich & Rosati
Womble Carlyle Sandridge & Rice

AMICUS CIRCLE
Gifts of \$3,000-\$4,999
Arnold & Porter
Atlas Hall & Rodriguez

Barnes & Thornburg
Bekman Marder & Adkins
Campbell Campbell Edwards & Conroy
Cannon & Dunphy
Cassem Tierney Adams Gotch & Douglas
Christensen Law
Comerford & Britt
Dalton & Associates
Duane Morris
Esdaile Barrett Jacobs & Mone
Frost Brown Todd
Gibbs Law Group
Goodwin Procter
Gravel & Shea
Gray Ritter & Graham
Greenberg Traurig
Hansen McClintock & Riley
Hare Wynn Newell & Newton
Hite Fanning & Honeyman
Hood Law Firm
Hunton & Williams*
Ice Miller
Janet Jenner & Suggs
Johnson & Bell
Jones Walker
Koskoff Koskoff & Bieder
Kramer Levin Naftalis & Frankel
Kramer Sopko & Levenstein
Lane Powell
Leader & Berkon
Lightfoot Franklin & White
Mandell Schwartz & Boisclair
McCarter & English
McDermott & McDermott
McGuireWoods*

McNicholas & McNicholas
Miller Canfield Paddock & Stone
MoloLamken
Morgan Lewis & Bockius
Morrison Mahoney
Nexsen Pruet
Orrick, Herrington, & Sutcliffe
Osborn & Maledon
Potter Anderson & Corroon
Quarles & Brady
Reed Smith
Robinson & Cole
Rumberger Kirk & Caldwell
Shook Hardy & Bacon
Sidley Austin
Skadden Arps Slate Meagher & Flom
Squire Patton Boggs
Sullivan & Cromwell
The Segal Law Firm
Venable
Wicker Smith O'Hara McCoy & Ford
Wright Lindsey & Jennings

Gifts up to \$2,999
Barrett & Gilman
Christian & Barton*
Kelley Drye & Warren
McLane Middleton
Pierce Atwood

**20-Year Donor*
*** 30-Year Donor*

Tributes

NCSC gratefully acknowledges the following memorial and honor gifts made in 2016.

In memory of Seymour Abrahamson
*Jan Aikman and Brent E. Dickson
Gerald W. VandeWalle*

In memory of Donna Boucaud
Sally A. Holewa

In memory of Cindy Cook
Sally A. Holewa

In memory of Donald M. Dietz
Callie T. Dietz

In memory of Geoff Gallas
Sonya Kraski

In memory of Mark and Hazel Hamblin
Lydia Hamblin

In memory of James Hannah
Marsha Rabiteau

In memory of Louis Hentzen
Sally A. Holewa

In memory of Theodore E. Herrera
*Gloria H. Alford
Russell S. and Maria V. Chestnut
Richard Kent
Dana Meeker
Maria Orr*

In memory of Bill Hewitt
Nicole Waters

In memory of Charles Z. Smith
H. Clifton Grandy

In memory of Katherine T. Wilke
*Linda R. Caviness
Thomas Z. Wilke
Michael A. Zamperini & W. Clay Burchell*

In memory of Harlington Wood, Jr.
Richard B. Hoffman

In honor of Marcia Black and John White
Steven D. Canterbury

In honor of the National Consortium on Racial & Ethnic Fairness
Sue P. Yang

Project Funding

Government

U.S. Department of Justice, Office of Justice Programs
*Bureau of Justice Assistance
Bureau of Justice Statistics
National Institute of Justice
Office for Victims of Crime
Office on Violence Against Women*
U. S. Department of Transportation
Federal Motor Carrier Safety Administration
State Justice Institute

Foundations

Annie E. Casey Foundation
Casey Family Programs
John D. and Catherine T. MacArthur Foundation
Laura and John Arnold Foundation
Public Welfare Foundation
The Democracy Fund
The Pew Charitable Trusts

Other

American Bar Association
DLA Piper
LexisNexis
National Institute for Trial Advocacy
TASER International
Thompson Reuters

Friends of the Court



The Friends of the Court program provides an opportunity for those who care about the quality of justice to make a personal financial contribution in support of NCSC's work and programs. These contributions enable NCSC to provide quality training and education, independent research, and to promote awareness of issues surrounding the administration of justice. The National Center for State Courts gratefully acknowledges the following individuals who made a gift in 2016.

Gifts of \$5,000 or more

Elena R. Baca
S. Jack Balagia, Jr.
Curtis H. "Hank" Barnette
David J. Beck
Deyo Family Charitable Fund
George S. Frazza
Richard C. Godfrey
Judy and Michael Harrington
Family Foundation
Simon M. Lorne
Donna M. Melby
Theodore B. Olson
The Smith Family Foundation

Gifts of \$2,500 – \$4,999

Michael V. Ciresi
Michael A. Cooper
Patrick O. Dunphy
Maurice B. Graham
Andrew D. Hendry
F. Dale Kasperek, Jr.
Patricia E. Lowry
Andre M. Mura
Wm. T. "Bill" Robinson III
Patricia A. Stanley
Myron T. Steele
Gerald W. VandeWalle

Gifts of \$1,000 – \$2,499

Jerome B. Abrams
Ronald B. Adrine
Jeff A. Apperson
Jennifer D. Bailey
Stephen H. Baker
Robert N. Baldwin
Bobbe J. Bridge
Linda R. Caviness
Deborah J. Daniels
Alicia Davis
Gordon M. Griller
Robert L. Haig
Pamela Q. Harris & John T. Prisbe
Michael G. Heavican
Elizabeth P. Hines
R. William Ide III
Susan and Ingo Keilitz
Gary W. Lynch
Nancy Marder
James C. Martin
Charles W. Matthews, Jr.
Mary C. McQueen
Anne M. Milgram
Dan Mozena
Charles H. Pelton
Peggy A. Quince
Jesse Rutledge
Ernie Sego
Clifford M. Sloan

Konstantina Vagenas & Keith Fisher
Thomas Z. Wilke

Gifts of \$500 – \$999

Robert A. Armitage
Luther J. Battiste III
Dwight W. Clark
Jan Aikman & Brent E. Dickson
Jimmie M. Edwards
Theresa Ewing
David E. Gilbertson
Paula Hannaford-Agor
Jefferson Audio Video Systems, Inc.
Eileen A. Kato
F. Dulin Kelly
Brian Lynch
John R. Meeks
John D. Minton, Jr.
Gregory E. Mize
Marla S. Moore
Thomas R. Phillips
Vance W. Raye
Daniel H. Straub
John F. Surbeck, Jr.
Robert D. Wessels

Gifts of \$250 – \$499

David Ball
K. Kent Batty
Mercedes M. Bauermeister
Sue Bell Cobb
Matthew L. Benefiel
Christopher G. Bleuinstein
Thomas C. Brown, Jr.
Sheila Calabro
Steven D. Canterbury
Ronald D. Castille
Katherine A. Dabney
Callie T. Dietz
Jose F. Dimas
William H. Edington
H. Clifton Grandy
Patricia W. Griffin
Daniel J. Hall
Sophia H. Hall
James M. Harris
Stephanie E. Hess
Sally A. Holewa
Timothy M. Hughes
Neal B. Kauder
Barry Mahoney
Amy M. McDowell
James F. McHugh
Norman H. Meyer, Jr.
Maureen O'Connor
Nial Raaen
David B. Rottman

Charles R. Schader
Dennis J. Smith
Suzanne H. Stinson
Joshua F. Tenorio
Robert J. Torres, Jr.
William C. Vickrey
Gwen W. Williams
Chelsea Woodall

Gifts of \$100 – \$249

Lori J. Ashley
David Bartee
Daniel J. Becker
Howard H. Berchtold, Jr.
Paul P. Biebel, Jr.
Raymond L. Billotte
Ephanie A. Blair
Paul A. Bonin
Christopher R. Bowen
David K. Boyd
Denise Bridges
Amber L. Britton
Virginia R. Brown
Linda and Edward R. Brunner
Leonora Burger
Paul J. Burke
Pamela Burton
Ponda A. Caldwell
Charles F. Campbell
Alan Carlson
William C. Carpenter, Jr.
Paul D. Carrington
Ida K. Chen
Maria V. and Russell S. Chestnut
Edward C. Clifton
Richard R. Clifton
Avern Cohn
Hugh M. Collins
John E. Conery
J. Peter Coolsen
Janet G. Cornell
Frank J. Daily
Denise O. Dancy
Diane C. Deal
Thomas G. Dibble
Susanne DiPietro
Patricia Duggan
Leonard P. Edwards
Gary L. Egner
Toni J. Engle
Joseph P. Farina
Kay Farley
Carol R. Flango
Kim A. Foster
Andrew L. Frey
Annette Fritz
Valerie F. Gardner
James D. Gingerich
Keith Goehring
Tammy L. Grimm
Lydia Hamblin
Robert Harrell
Nikki Harris
Gary Hastings
J. Mark Hayes II
Mary E. Henry
Marta E. Hernandez
Richard B. Hoffman
Rob Hofmann
Mary T. Hogan
Darien Hogan
John S. Hood
Satoshi Ito
L. M. Jacobs IV
Elizabeth Keever
William G. Kelly
Richard Kent
Rufus G. King III
Matthew Kleiman
Phillip Knox
Jack Komar

Kevin Lane
Thanayi Lindsey
Marla Luckert
Barbara Lynn
Deborah A. Mason
Dana Meeker
John O. Mirick
Lorri W. Montgomery
Barbara R. Mundell
Damian G. Murray
Gayle A. Nachtigal
Neil Nesheim
Michele Oken*
Maria Orr
Brian J. Ostrom
Brenda G. Otto
Eduardo Padro
Sarah E. Parker
Arthur W. Pepin
Larry P. Polansky
Karen L. Prochniewski
Marsha Rabiteau
Stuart Rabner
Paul L. Reiber
Marcus W. Reinkensmeyer
Judith Resnik
William L. Roberts, Jr.
Ronald Robie
Thomas W. Ross
Robin Sage
Richard L. Samsel
Thomas E. Schulz
Donald Shaw
Randall T. Shepard
Nancy M. Sillery
Alan Slater
Deborah W. Smith
Stacey A. Smith
Linda Romero Soles
John M. Steadman
David Suntag
Lee Suskin
Nora E. Sydow
Suzanne K. Tallarico
Michael Tardy
Francie Teer
Alan J. and Vicky W. Tomkins
Bonnie Townsend
E. Norman Veasey
Kent Wagner
Winnie Webber
Mark A. Weinberg
William K. Weisenberg
Roger L. Wollman
James T. Worthen
Michael A. Zamperini

Gifts up to \$99

Gloria H. Alford
Alice Allred
Teresa A. Beaudet
Michelle Beinlich
Joan Bellistri
Tracy J. BeMent
JoAnn Bennett
Kevin S. Burke
Pamela Casey
Patricia A. Chauvin
Fred Cheesman
Christine J. Christopherson
Charles R. Cloud
Mickey Collins
Martha J. Coonrod
Elizabeth Cutter
Alexandra D. DiPentima
Dean O. Duncan
Lavolia E. Duncan
Stephanie E. Dunn
Joseph Esposito
Giuseppe M. Fazari
Susan Formaker

Rosalyn W. Frierson
James A. Gazell
Stephen Goldspiel
John R. Gray
M. Woodrow Griffin, Jr.
Karl R. Hade
Jennifer L. Haire
C. Kelleher Hardin
Mark I. Harrison
David J. Hayward
Christy M. Hency
Karen J. Hepfler
Ross Hicks
Peggy Hora
Christine J. Iverson
Paul Julien
Phyllis M. Keaty
Sonya Kraski
Gregory A. Lambard
Owen Lokken
La Tia W. Martin
James Maxeiner
Arthur A. McGiverin
James E. McMillan
Helen Diana McSpadden
Aaron Ment
Nina Moreno
Mary J. Mullarkey
Barbara R. Mundell
Ross A. Munns
Lawrence G. Myers
Michael Neuren
Richard Newman
Brian M. O'Leary
Theresa Owens
Timothy Palmatier
Matthew Pender
Pamela L. Petrakis
Marcos Porta
Richard L. Price
Marla L. Randall
K. Edward Robinson
Sandra A. Robinson
Shelley R. Rockwell
Laura E. Roth
Shannon Roth
Ralph Timothy Russell
Thomas Scheuermann
Sean Shekib
Patrick G. Shubird
Carla Smith
Astrid Soegaard
Harvey E. Solomon
Iryna Spangler
Tracy D. and John E. Stewart
Shauna M. Strickland
Charlotte K. Sugg
Dennis M. Sweeney
Marc K. Taets
Johnny Tse
Jeffrey Tsunekawa
Jeanine D. Tucker
Nicole Waters
Lawrence P. Webster
Mark Wenger
Bobbie R. Williams
Brenda A. Williams
Cheryl L. Wright
Sue P. Yang
Chang-Ming Yeh

NCSC Staff Awards

STAFF EXCELLENCE AWARD

Patricia Stanley

Administrative Manager
Government Relations

JEANNE A. ITO AWARD

Derek Felton

Multimedia Project Manager
Institute for Court Management

FLORENCE McCONNELL AWARD

Alisa Kim

Administrative Manager
Court Consulting Services

KATHERINE T. WILKE MEMORIAL SCHOLARSHIP

Kathryn Genthon

Senior Court Analyst, Research Division

DALE A. SIPES MEMORIAL PRESIDENT'S AWARD

Amber Britton

Senior Human Resources Specialist

ROBERT W. TOBIN ACHIEVEMENT AWARD

Paula Hannaford-Agor

Principal Court Consultant, Research Division

Greg Mize

NCSC Fellow

Shelley Spacek Miller

Court Associate, Research Division

Scott Graves

Court Associate, Research Division

Brenda Otto

Program Specialist, Research Division

2016 Warren E. Burger Award



Retired Indiana Supreme Court Executive Director, Lilia Judson, is the 2016 recipient of the Warren E. Burger Award for Excellence in Court Administration.

Among her many achievements, Judson built a national reputation for her work in court technology and helping the Indiana courts implement electronic filing. She also developed a case numbering system for all trial courts in Indiana. Judson served as

president of the Conference of State Court Administrators and as vice chair of the National Center for State Courts Board of Directors in 2010-2011.

"Lilia Judson has served as a national role model for court leaders across the country, always introducing and supporting innovations that make our courts more effective and accessible. She led the charge on electronic filing of court records in Indiana and has dedicated her professional life to improving the administration of justice," said NCSC President Mary McQueen.

Judson, who retired in September 2016, was appointed executive director in 1998, after serving in several capacities for the Indiana Supreme Court and the Indiana Judicial Study Commission since 1976. In May 2015, the Indiana Supreme Court named Judson the interim chief administrative officer, where she helped the court move to a more efficient and transparent internal organizational structure.

2016 Sandra Day O'Connor Award



The Tennessee Supreme Court was recognized for its SCALES Project as the 2016 recipient of the Sandra Day O'Connor Award for the Advancement of Civics Education.

The SCALES Project is Supreme Court Advancing Legal Education for Students — a program that was founded by the Court in 1995

and designed to educate high school students about the legal system and the appellate court process. Through the program, the Supreme Court travels to several different locations throughout the state each year and holds court in local communities before hundreds of high school and college students. A defining feature of the program is the time dedicated by local attorneys to teach the students about the cases and how the judicial system works. Attorneys volunteer their time to work directly with teachers and students prior to the Court's visit to provide instruction on the law, the cases, and generally how the judicial system works.

Justice Minton remarked how the award selection committee was particularly impressed by the staying power of the program, which has reached more than 30,000 students in two decades.

"The fact that every Chief Justice since 1995 has supported, maintained, and participated in this program, speaks volumes about the quality of the program — and civics itself," Justice Minton said.

IMAGE CAPTION - WARREN E. BURGER AWARD

Retired Indiana Supreme Court Executive Director, Lilia Judson

IMAGE CAPTION - SANDRA DAY O'CONNOR AWARD

Tennessee Chief Justice Sharon Lee is presented the Sandra Day O'Connor Award by Kentucky Chief Justice John Minton, chair of NCSC Board of Directors

IMAGE CAPTION - G. THOMAS MUNSTERMAN AWARD

NCSC's Paula Hannaford, second from left, and Robert Baldwin, far right, present the Munsterman Award to the Ohio Jury Management Association

2016 G. Thomas Munsterman Award



The Ohio Jury Management Association (OJMA) has been selected as the recipient of the National Center for State Courts' 2016 G. Thomas Munsterman Award for Jury Innovation.

OJMA was established in 2000 as an outcome from an Ohio State Bar Foundation sponsored conference, to support the understanding and implementation of effective jury management practices in Ohio trial courts.

The overall mission of the organization is to promote and enhance jury service through excellent jury management. To fulfill its mission, OJMA has conducted an annual conference for 17 consecutive years; created and updated a *Jury Management Manual*; produced a jury orientation video; developed a Jury Notes newsletter; conducted a statewide survey of jury practices; created and maintains www.ohiojury.org; and produced a podcast.

2016 Distinguished Service Award Winners

NCSC presents six Distinguished Service awards annually to those who have made significant contributions to the court system and to the work of the NCSC. The awards recognize one person from each of the following categories: current or former state appellate judge; current or former state trial judge; state-level court administrator or employee; trial-level court administrator or employee; attorney or other individual not employed by the courts; and current or former international judge or court executive.

CURRENT OR FORMER STATE APPELLATE COURT JUDGE

Hon. William A. Thorne, Jr., Judge (ret.) Utah Court of Appeals

CURRENT OR FORMER STATE TRIAL COURT JUDGE

Hon. Barbara Harcourt, Senior Judge, Indiana Judicial Center

STATE-LEVEL COURT ADMINISTRATOR OR EMPLOYEE

Sherry R. Stwalley, Director of Court Services, Colorado State Court Administrator's Office

TRIAL COURT LEVEL COURT ADMINISTRATOR

Sherri R. Carter, Court Executive Officer, Los Angeles Superior Court

ATTORNEY OR OTHER INDIVIDUAL NOT EMPLOYED BY THE COURTS

Prof. Allison Winnike, University of Houston Law Center

Joan K. Cochet Memorial Scholarship

Joan Cochet touched the lives of many with her gracious and generous spirit as a staff member at NCSC for more than 10 years.

Joan worked closely with court leaders, members of the nation's court associations, and students of the Institute for Court Management.

This scholarship, which is named in her honor, was created to help deserving students achieve the status of ICM Fellow — the highest level of ICM's certification program.

We are pleased to recognize the following individuals who made a gift to the Joan K. Cochet Memorial Scholarship in 2016

• • • • •

Joan Bellistri
Howard H. Berchtold, Jr.
Christopher G. Bleuenstein
J. Peter Coolsen
Katherine A. Dabney
Thomas G. Dibble
Susanne DiPietro
Patricia Duggan
Theresa Ewing
Giuseppe M. Fazari
Carol R. Flango
Annette Fritz
Gordon M. Griller
Christy M. Hency
Karen J. Hepfler
Sally A. Holewa
Christine J. Iverson
F. Dale Kasperek, Jr.
Kevin Lane
Amy M. McDowell
John R. Meeks
Marla S. Moore
Nina Moreno
Ross A. Munns
Eugene J. Murret
Neil Nesheim
Brian M. O'Leary
Theresa Owens
Matthew Pendency
Karen L. Prochniewski
Jesse Rutledge
Deborah W. Smith
Linda R. Soles
Iryna Spangler
John E. and Tracy D. Stewart
Suzanne H. Stinson
Daniel H. Straub
Bonnie Townsend
Johnny Tse
Jeffrey Tsunekawa
Robert D. Wessels
Bobbie R. Williams
Chelsea Woodall
Cheryl L. Wright

20



The mission of the **National Center for State Courts** is to improve the administration of justice through leadership and service to state courts, and courts around the world.

Trusted Leadership. Proven Solutions. Better Courts.

The National Center for State Courts is an independent, nonprofit, tax-exempt organization in accordance with Section 501 (c)(3) of the Internal Revenue Code. To learn more about supporting NCSC, contact the Development Office at (800) 616-6110 or development@ncsc.org

Williamsburg, Virginia
300 Newport Avenue
Williamsburg, VA 23185
(800) 616-6164

Arlington, Virginia
2425 Wilson Boulevard
Suite 350
Arlington, VA 22201

Denver, Colorado
707 17th Street
Suite 2900
Denver, CO 80202

Washington, DC
111 Second Street Northeast
Washington, DC 20002